

— MULLER MARITIME GROUP

SUSTAINABILITY REPORT 2025

Anchored in heritage, powered by purpose.

Advancing towards a future marked by sustainability, efficiency
and safety.

MULTRASHIP MAKES THE DIFFERENCE



Multiship is committed to advancing towards a future marked by **sustainability, efficiency and safety**. Acknowledging our duty as a responsible corporate citizen, we actively work to ensure our operations have a positive impact on the environment and society.

We firmly believe that embracing responsibility is the right thing to do. Together with our valued partners, we embark on a journey towards a more sustainable tomorrow.

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Reporting in line with the [VSME](#): the Voluntary Sustainability Reporting Standard for non-listed SMEs, marking a step towards more structured, transparent disclosure.

MESSAGE FROM THE MANAGEMENT

Sustainability is a strategic pillar for our organisation, guiding the way we operate and make decisions. In 2025 we continued to formalise and strengthen our approach by establishing an ESG Steering Committee, adopting a leading sustainability platform, and reporting for the first time against the VSME standard.

As a fourth-generation family business, we combine a century of towage and salvage expertise with a long-term vision. We know our limits, but finding a solution will always be our starting point, on shore, at sea, and in the transition ahead.

Leendert Muller

MANAGING DIRECTOR

Pepijn Nuijten

MANAGING DIRECTOR



INTRODUCTION

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MULTRASHIP AT A GLANCE

Anchored in heritage, powered by purpose. Making the difference on- & offshore

Muller Maritime Holding B.V. is a leading Dutch towage and salvage company, jointly owned by the Muller family and Fairplay Towage. A genuine family business with the fourth Muller generation at the wheel, with the fifth generation now entering the business. This heritage guarantees a stable, long-term vision built around the needs of our clients.

Internationally oriented from the beginning, short lines of communication and the ability to act quickly are our trademark, both operationally and financially. Multraship's core activities are harbour & terminal towage, salvage, sea towage, offshore services and port services.

- SALVAGE
- OFFSHORE SERVICES
- SEA TOWAGE
- HARBOUR & TERMINAL TOWAGE
- PORT SERVICES

130

Revenue
EUR m

650

Employees
375 FTE & 275 Contingent
workers

100+

Years of towage & salvage

Figures as at 31 December 2025

In this report 'Multraship' should be read as 'Muller Maritime (Holding B.V.) Group'.



HIGHLIGHTS OF 2025



Strengthening our core sustainability team and the governance that underpins it

In 2025, Multraship continued to formalise and strengthen its sustainability approach, with a focus on governance, internal capability, and the further integration of sustainability across the business.

A key milestone was the formalisation of the [ESG Steering Committee](#), now meeting bi-monthly to guide priorities and maintain momentum. Multraship also established an [Advisory Board](#) to provide strategic guidance and strengthen governance oversight.

Multraship adopted a leading sustainability platform to manage ESG data and reporting, worked under the close guidance of the supervisory board, and began reporting metrics in line with the [VSME](#) standard: an important step towards more structured, transparent disclosure.

6

Core sustainability team members driving ESG across the organisation

ESG Steering Committee

Executive & senior management convening bi-monthly

Sustainability platform

Implemented a leading platform for ESG data & reporting

Renewed webpage

Strengthened sustainability communication on our website

ESG PERFORMANCE

Continuing to establish a strong baseline across key ESG-related performance indicators

Over the past year, we have focused on improving the quality of our baseline KPIs. This ensures we have a robust foundation to measure performance and track progress consistently across our operations. In addition to enhancing these core metrics, we are placing greater emphasis on company-specific ESG indicators that capture the key risk and opportunities relevant to Multraship's business. During the year we began reporting sustainability metrics in line with the VSME, strengthening our baseline and providing a more structured and transparent view of our performance . These metrics are aligned with the material themes identified, helping to provide a clearer picture of impact, progress, and growth potential.

43,481 Carbon footprint tCO₂e	15% Reduction in carbon footprint intensity since 2023	13,804 Marine gas oil '000 litres consumed	25% Reduction in marine gas oil intensity since 2023
5 LTIF #	650 Employees 375 FTE & 275 Contingent workers	74% Crew employees % of FTE	VSME First year reporting to the standard



CONTRIBUTION TO THE SDGS



Figures as at 31 December 2025. Source: Company data, &BLOOM Sustainability & ESG analysis.

ESG INTEGRATION



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DOUBLE MATERIALITY ASSESSMENT

Defining strategic pillars through a sustainability lens, informed by impacts, risks and opportunities

Since 2024, Multraship has undertaken a Double Materiality Assessment to identify and prioritise its most significant ESG topics, considering both **financial materiality** (the impact of sustainability issues on business performance) and **impact materiality** (the company's impacts on people and the environment).

The assessment is reviewed and updated continuously with a third-party advisor, engaging key internal stakeholders to validate the material topics and strengthen alignment between sustainability priorities and overall strategy.



ENVIRONMENTAL

Energy & Climate

Addressing emissions from travel and energy consumption to mitigate reputational risk amid pressure to meet climate agreements.

Ecological Impact

Operational strategies to minimise impacts on biodiversity and ecosystems, promoting closed material loops and avoiding hazardous waste.

SOCIAL

Employee Health & Safety

Policies and procedures ensuring health and safety, fair working conditions, and opportunities for employee development.

Impact of Products & Services

Proactively addressing environmental and societal challenges through our offerings to enhance reputation and mitigate risk.

GOVERNANCE

Supply Chain Management

Selecting and monitoring suppliers and clients against ESG criteria to reduce exposure to unsustainable practices.

Sustainability Principles

Integrating ESG into the business and product offerings, and promoting our sustainability efforts through communication.

Source: EU Corporate Sustainability Reporting Directive, SASB, &BLOOM methodology. A topic is material if material from the impact and/or financial perspective.

SUSTAINABILITY OBJECTIVES

Building on our Double Materiality Assessment, defining objectives across our operations and value chain



ENVIRONMENTAL

13 CLIMATE ACTION

14 LIFE BELOW WATER

We will make a difference in the decarbonisation of the maritime sector and promote sustainable ocean use.

■ Energy & climate

■ Ecological impact

SOCIAL

8 DECENT WORK AND ECONOMIC GROWTH

7 AFFORDABLE AND CLEAN ENERGY

We will ensure employees have a safe working environment and work towards positive local impact.

■ Employee health & safety

■ Impact of products & services

GOVERNANCE

16 PEACE, JUSTICE AND STRONG INSTITUTIONS

We will create a culture of transparency and accountability that reduces risks and drives sustainability.

■ Supply chain management

■ Sustainability principles

ESG IN ACTION

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ENERGY & CLIMATE



Advancing decarbonisation through certified carbon management, fleet electrification and alternative fuels

For Multraship Energy and climate are core strategic priorities, underpinned by a certified carbon management system aligned with the [CO₂ Performance Ladder](#). Currently at Level 3, we actively manage Scope 1 and 2 emissions, with a roadmap towards Levels 4 and 5 and a comprehensive approach to Scope 3.

Multraship conducts an annual carbon footprint assessment, which serves as a critical input into the Climate Policy and associated decarbonisation strategy. In 2025, the primary contributors on the emissions profile were the fuel consumption from the tug fleet and leased vehicles - highlighting the operational intensity of maritime activities. In line with the IMO, we are committed to [net zero by 2050](#).

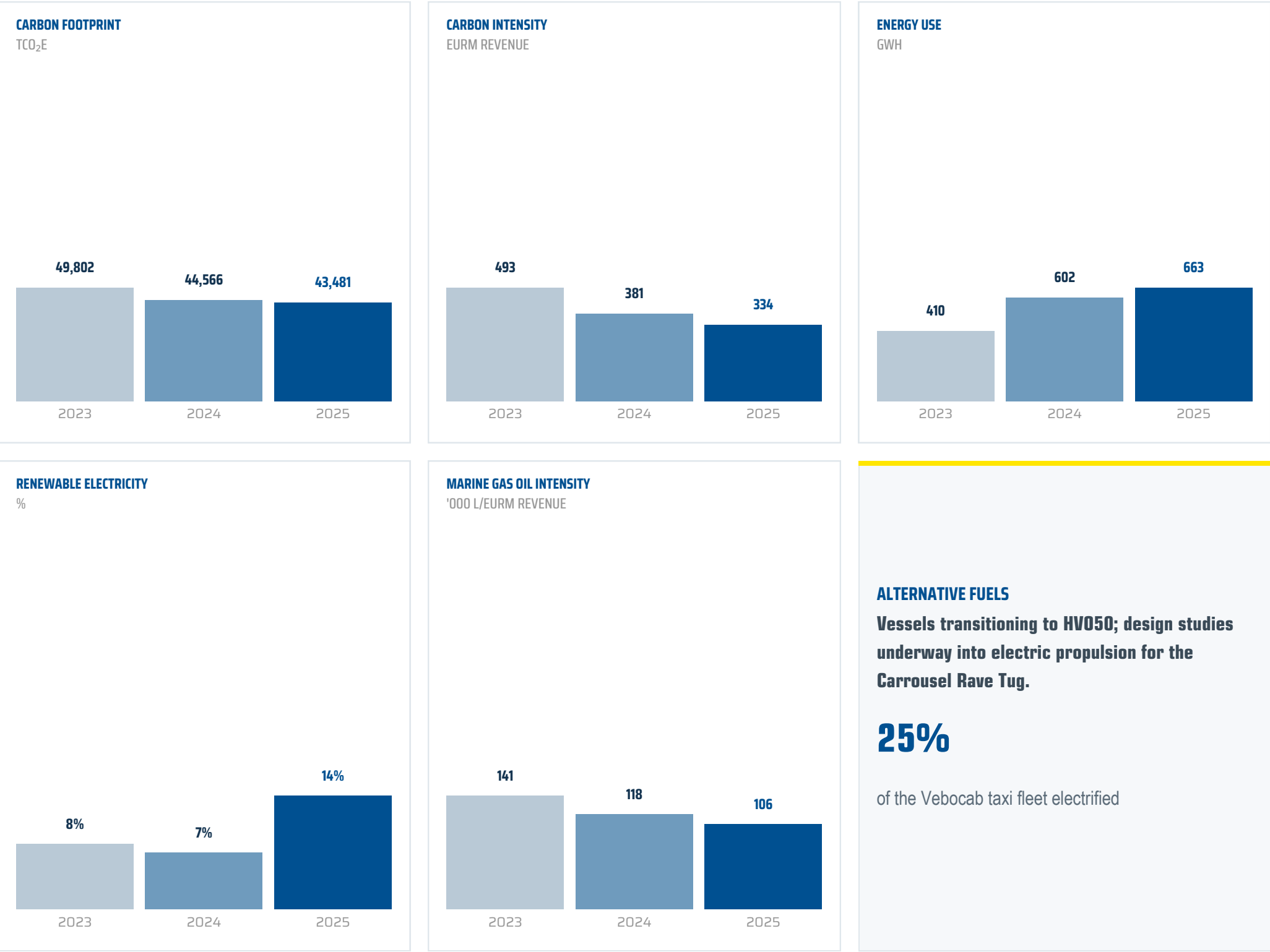
Decarbonisation efforts are already underway across multiple parts of the business. Through the subsidiary Vebocab we have electrified 25% of the taxi fleet, demonstrating early progress in transitioning land-based operations. In parallel, shore power infrastructure is being implemented across the key berths in Terneuzen and Flushing, enabling vessels to reduce emissions while docked. Operational efficiency is also a key lever: captains allowing for real-time optimisation of fuel usage and emissions reductions.

Looking ahead, Multraship is actively exploring a range of fleet decarbonisation pathways, including electrification and the adoption of alternative fuels. Over the past year, several vessels have already transitioned to lower-carbon fuel options such as HVO50, contributing to the measurable emissions reductions.

In addition to these initiatives, Multraship has performed a high-level climate risk and opportunities assessment, covering both physical and transition risk across its operations and value chain.

L3

CO₂ Performance Ladder, targeting L4–L5



CLIMATE RISKS & OPPORTUNITIES

Assessing transition and physical climate risks across our operations and value chain



PHYSICAL CLIMATE-RELATED RISKS

To evaluate Multraship's exposure to physical climate-related risks, we assess our geographical presence and value chain, using a 2030 optimistic climate scenario. Risk scores combine physical hazards and country ESG data from the Aqueduct Water Risk Atlas (WRI), recognised by the TCFD.

MULTRASHIP'S GLOBAL EXPOSURE



● Upstream exposure ● High-risk operations ● Own operations ● Downstream exposure

Upstream



Supplier risk is largely moderate across Benelux, Germany and Italy. Italy and the Netherlands carry higher water stress and flood-related risks, with Italy having limited coping capacity.

Operations



Multraship's own premises are predominantly moderate risk, with Terneuzen being the outlier - high water stress and flood exposure, though offset by socio-economic resilience.

Downstream



Client risk is largely moderate across Benelux, Denmark and Oman. Oman faces elevated water stress and flood exposure - offset by strong coping capacity.

TRANSITION RISKS & OPPORTUNITIES

The transition risk element identifies the risks associated with shifting to a low-carbon economy, while the opportunity element highlights how well Multraship is positioned for this transition. A materiality approach is applied, assessing the significance of each on a scale.

TRANSITION RISKS

Technology	✓
Policy & legal	✓
Market	×
Reputation	×

TRANSITION OPPORTUNITIES

Resource efficiency	×
Energy source	✓
Products & services	×
Markets	✓
Resilience	×

Transition risks



In terms of policy & legal, Multraship faces the risk of increased pricing of carbon emissions, which could raise offsetting costs and challenge the net zero trajectory. Multraship may need to shift to low-emission technologies.

Transition opportunities



Sourcing renewable energy and fuels across the value chain could reduce exposure to changes in carbon pricing and support the net zero journey. Multraship is well-positioned to explore new market segments, e.g. hydrogen, electricity and HVO.

ECOLOGICAL IMPACT

Minimising ecological impact on marine ecosystems through structured management aligned with ISO 14001

Multraship is committed to minimising ecological impact on marine ecosystems, recognising the sensitivity and complexity of the environments in which operations take place. Activities in close proximity to coastal and port ecosystems require a proactive approach to managing impacts such as habitat disturbance, underwater noise, and the risk of accidental spills. Targeted mitigation measures are implemented to safeguard marine biodiversity and maintain ecosystem integrity.

Environmental risks are managed through alignment with internationally recognised standards, including [ISO 14001](#) for environmental management. This provides a structured framework for identifying, monitoring, and reducing environmental impacts, while embedding a culture of continuous improvement across operations. Environmental considerations are integrated into day-to-day decision-making and operational practices.

Operating in emission control areas and particularly sensitive sea areas further reinforces the importance of strong environmental stewardship. An environmental charter is implemented across all units, setting clear guidelines to minimise pollutants, emissions, and noise. This is complemented by regular reviews and updates of emergency pollution response measures, ensuring preparedness, adaptability, and resilience in protecting the marine environment over time.

HAZARDOUS WASTE

Tonnes

Baseline 2026

HAZARDOUS WASTE INTENSITY

Tonnes /EURm

Baseline 2026

WATER CONSUMPTION

m³

Baseline 2026

WATER CONSUMPTION INTENSITY

m³/EURm

Baseline 2026



ISO 14001

Certified environmental management system

ENVIRONMENTAL CHARTER

Across all units: pollutants, emissions & noise

EMPLOYEE HEALTH & SAFETY

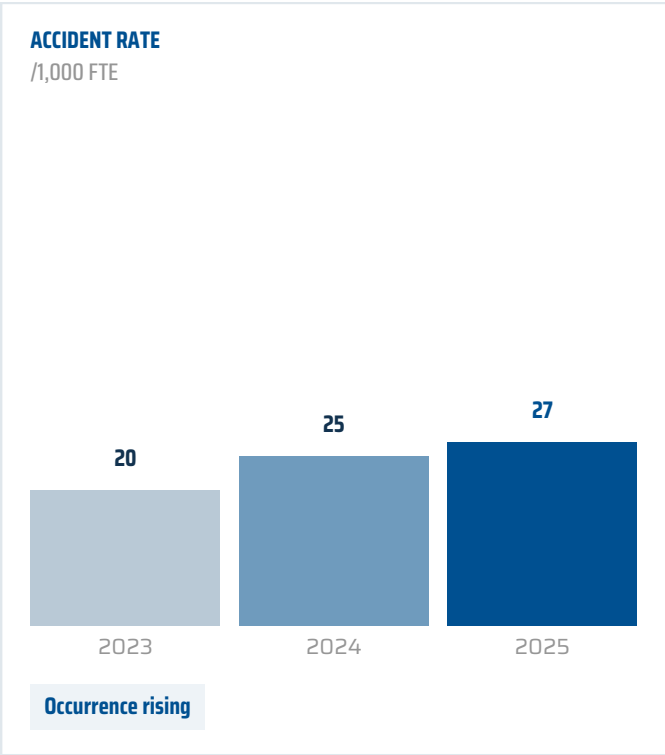
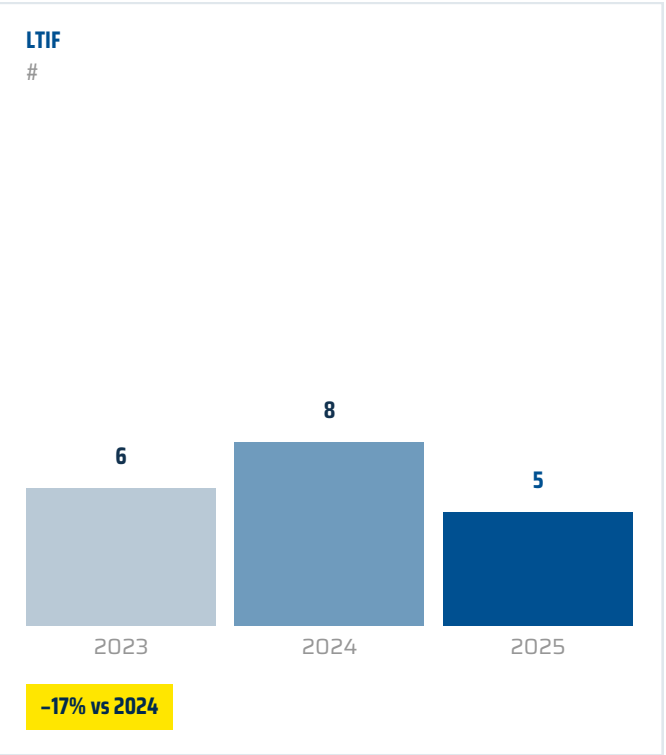
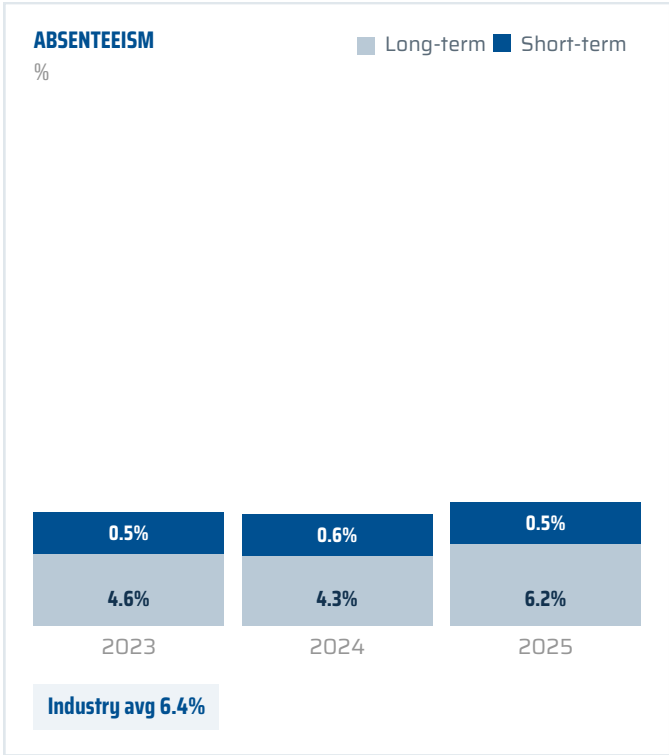
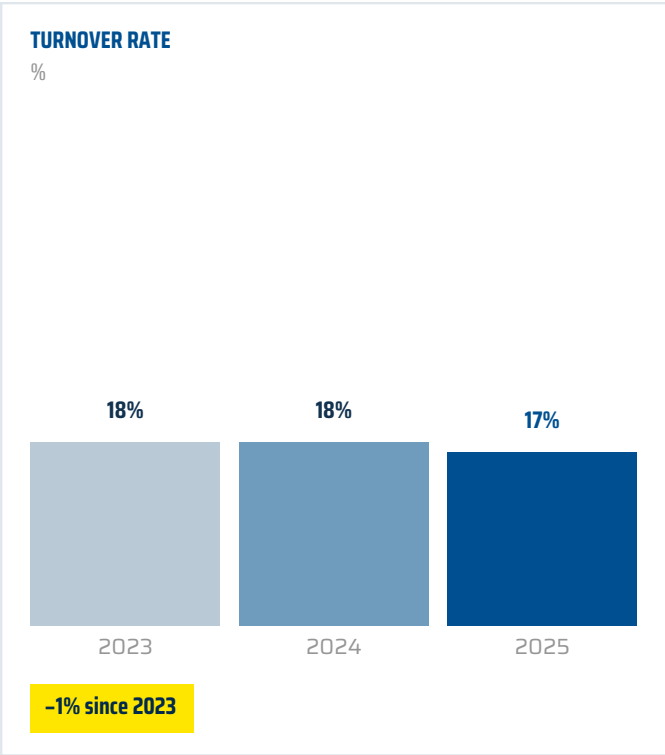
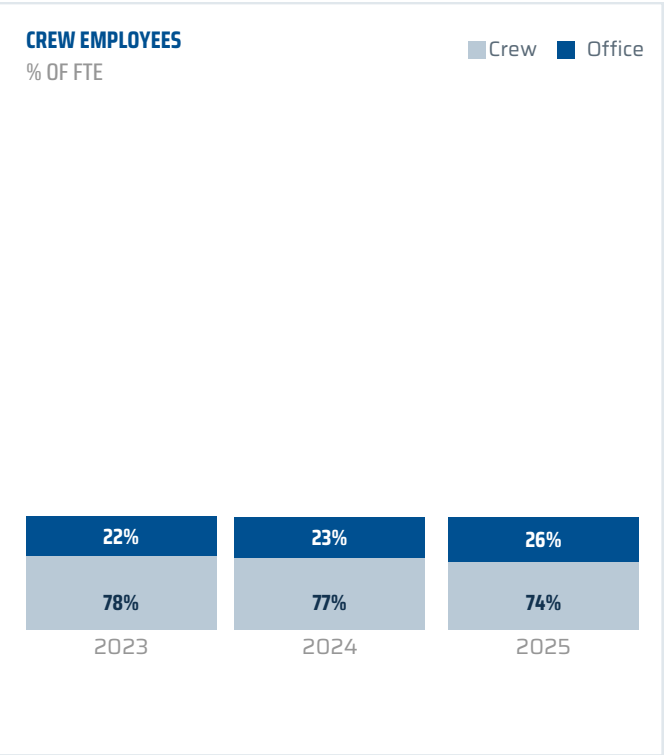
Embedding a safety culture of prevention, situational awareness and continuous improvement

Multraship places employee health, safety, and development at the core of its operations, recognising that a well-trained and protected workforce is fundamental to delivering safe, reliable, and high-quality maritime services in demanding operational environments.

A structured health and safety management system - certified under the [International Safety Management Code, ISO 9001, and SCC/VCA](#) - provides the backbone for this approach. It combines formal procedures with extensive training programmes, regular performance evaluations, and clear operational guidance through an employee handbook, ensuring that safety expectations are consistently understood and applied across the organisation.

Health and safety performance is actively tracked through indicators such as absenteeism and accident rates, complemented by bi-annual medical checks for seafarers, periodic vitality questionnaires, and annual risk assessments (RI&E) with structured follow-up actions. The data shows a consistent increase in overall accident frequency per 1,000 FTE from 2023 to 2025, indicating rising exposure to workplace incidents. However, LTIF peaked in 2024 and subsequently declined in 2025 to a level slightly below 2023, suggesting improved control over incident severity and a reduced progression from incidents to lost-time injuries. Overall, this points to a shift in risk profile where incident occurrence is increasing, while the severity of outcomes has stabilised. Multraship’s systematic monitoring enables early identification of risks and supports continuous improvement in safety outcomes.

This is reinforced through the provision of appropriate personal protective equipment, continuous safety training via online and in-person sessions, daily toolbox meetings, and Last-Minute Risk Assessments. Together, these practices embed a strong safety culture focused on prevention, situational awareness, and continuous improvement across all levels of operation.



CERTIFIED SYSTEMS

ISM Code ISO 9001 SCC / VCA

PPE, toolbox meetings & Last-Minute Risk Assessments embed a preventative culture.

Absenteeism split into long- and short-term. Industry average for 'Vervoer en Opslag' per CBS Statline (2025). LTIF = Lost Time Injuries / FTE x 1,000.

IMPACT OF PRODUCTS & SERVICES

Strengthening salvage and towage capabilities through continuous innovation towards a sustainable maritime sector

Multraship is committed to enhancing safety and reliability in maritime operations through advanced towage and salvage capabilities, with emphasis on high-quality equipment and specialist expertise to ensure the protection of vessels, crews, and cargo during critical and high-risk operations. An Impact Management Project (IMP) assessment, aligned with the Sustainable Development Goals (SDGs) and IRIS+ metrics, has been undertaken to better understand and map the impact of Multraship’s activities and offerings.

The effectiveness of equipment and the technical competence of personnel are central to managing emergency situations, including groundings, collisions, and hazardous material incidents. These capabilities play a key role in minimising environmental impact while safeguarding maritime assets and maintaining operational continuity under challenging conditions.

Innovation is embedded across the organisation, with Novatug playing a leading role in developing next-generation solutions. Adding to that, the Power2Tow pre-qualification is a clear example of how innovation and the energy transition come together in practice.

The Carousel Rave Tug exemplifies this approach, offering enhanced power, manoeuvrability, and responsiveness for complex vessel operations and infrastructure environments. Design studies into electrically driven propulsion systems for the Carousel further reflect a broader commitment to more sustainable and future-ready maritime technologies.

Through continuous improvement and innovation, Multraship aims to strengthen safety while contributing to a more resilient and sustainable maritime sector.



SUPPLIER EMISSIONS MITIGATED
tCO₂e

Baseline 2026

SUPPLIERS WITH RENEWABLE FUELS
%

Baseline 2026

NOVATUG - innovation at the group

The Carousel Rave Tug offers enhanced power, manoeuvrability and responsiveness for complex operations. Design studies into electrically driven propulsion reflect a commitment to future-ready maritime technology.

CONTRIBUTION TO THE SDGS



Aligning our activities with the UN Sustainable Development Goals and IRIS+ impact metrics

CONTRIBUTING MULTRASHIP INITIATIVE	SDG	ALIGNED SDG TARGET	IRIS+ KPI	PROGRESS
Reducing emissions of own operations and enabling reduction across the value chain		13.2 Integrate climate change measures into policies, strategies and planning	Carbon footprint, tCO ₂ e (OI1479) 49,802 44,566 43,481 202320242025	● On track
Providing safe maritime transportation services that conserve the oceans		14.a Enhance conservation and sustainable use of oceans and their resources	Initiatives to reduce pollution, # (OI4301) Baseline to be established in 2026 202320242025	● Moderately improving IMPACTFUL
Providing a safe and secure working environment for employees		8.8 Protect labour rights and promote safe and secure working environments	# of accidents / 1000 FTE (OI3757) 20 25 27 202320242025	● Stagnating
Promoting cleaner fuel alternatives		7.a Facilitate access to clean energy research, technology and investment	Supplier emissions mitigated, tCO ₂ e (PI2764) Baseline to be established in 2026 202320242025	● Moderately improving IMPACTFUL
Promoting business ethics and anti-corruption		16.6 Develop effective, accountable and transparent institutions at all levels	ESG audits performed, % (PI3016) Baseline to be established in 2026 202320242025	● Moderately improving
Formalising and integrating group-wide systems and policies		16.7 Ensure responsive, inclusive and representative decision-making	ESG governance policies, Y/N (OI2330) Yes No	● On track

● On track or maintaining achievement ● Moderately improving ● Stagnating

Source: Company data, SDG, IRIS+, &BLOOM assessment.

INITIATIVES DRIVING IMPACT

Assessing our most impactful activities through the five dimensions of impact



FIVE DIMENSIONS of impact	 CONSERVING THE OCEANS Safe maritime services that protect life below water	 CLEANER FUEL ALTERNATIVES Accelerating the transition to low-carbon fuels
WHAT Outcomes contributed to 	Many salvage operations each year, including environmental-care services, safeguarding marine biodiversity and protecting life below water.	Emissions stem mainly from diesel combustion. With partners, Multraship explores HVO and hydrogen, establishing the first green hydrogen filling station in Zeeuws-Vlaanderen.
WHO Stakeholders affected 	Salvage removes pollutants and hazardous materials and clears debris and wrecks, restoring habitats and letting marine life thrive.	Impact felt in operations and downstream: clients gain access to cleaner fuels; society benefits from reduced reliance on fossil fuels.
HOW MUCH Degree of impact 	Marine pollution degrades species richness and habitat integrity. Reducing it is core to our activities, though initiatives are not yet formally tracked.	Mitigating emissions gauges stakeholder impact. As of 2025 emissions mitigated are not yet tracked, this is on the agenda.
CONTRIBUTION Efforts yielding better outcomes 	Actively engaging clients and stakeholders across the value chain to provide safe maritime services that prioritise conservation of life below water.	Working with clients and ecosystem partners to accelerate the transition to cleaner fuels. A significant impact as a partner in the first green hydrogen station.
RISK Likelihood impact differs 	Habitat disturbance: heavy equipment may damage reefs, seabed habitats or structures. Claims of positive impact require quantification.	Claims about cleaner fuels require quantification. Adoption may vary with fuel costs, infrastructure availability and market acceptance.

SUPPLY CHAIN MANAGEMENT

Securing collaborative, transparent management within operations and across the value chain

Multraship maintains a strong focus on transparency and accountability across its supply chain, addressing key risks related to labour rights, fair wages, and safe working conditions among suppliers and subcontractors.

Robust due diligence processes are applied to labour suppliers, including maritime crewing agencies, with a requirement for proof of compliance with the [Maritime Labour Convention \(MLC\) 2006](#). This is complemented by an overarching Code of Conduct covering labour rights and health and safety expectations, supported by a comprehensive handbook provided to contracted employees.

Local sourcing of materials is prioritised where feasible. In parallel, vessels operating on HVO50 fuel in collaboration with Rijkssrederij demonstrate improved environmental performance compared to conventional diesel, contributing to a measured reduction of 379,551 tons of CO₂ equivalent emissions.

Multraship has no reported historical issues related to business ethics and compliance, reflecting a consistent commitment to responsible business conduct and reliability as a trusted partner in the maritime sector.

- MLC 2006
- Code of Conduct
- Ecochain LCAs
- Local sourcing

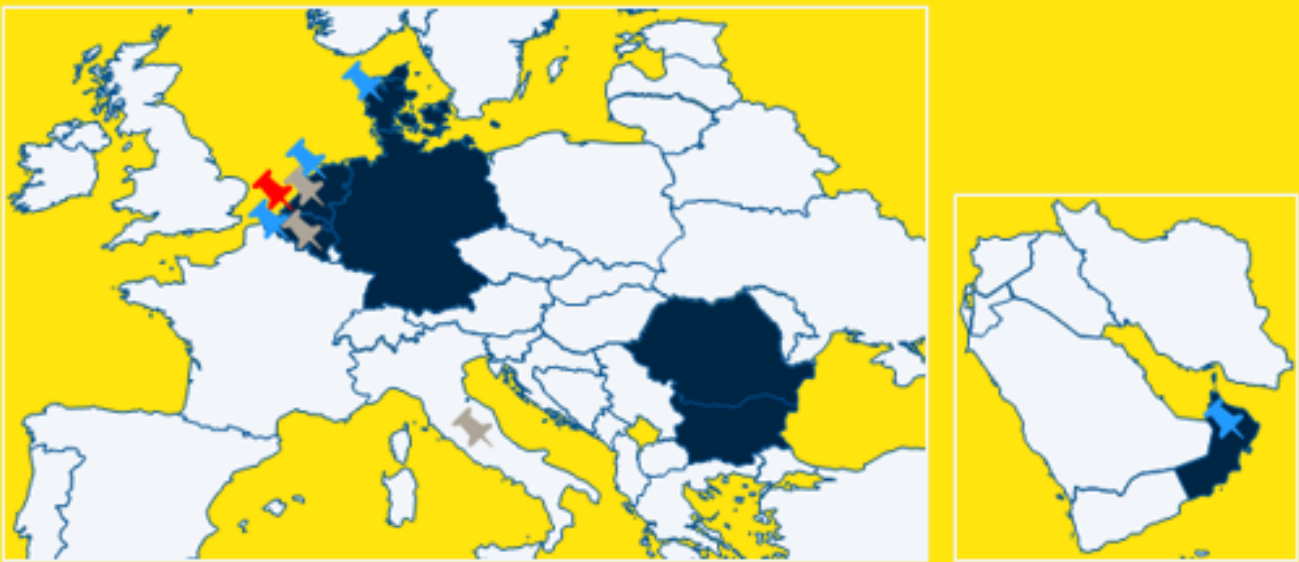


379,551

Tons CO₂e reduced through vessels operating on **HVOSO** with Rijkssrederij, vs. conventional diesel.

Supply chain exposure

Top-10 suppliers, clients and own operations



Legend Upstream exposure High-risk operations Own operations Downstream exposure

SUPPLIER CODE OF CONDUCT

% of suppliers signed

Baseline 2026

ESG AUDITS PERFORMED

% of suppliers

Baseline 2026

SUSTAINABILITY PRINCIPLES

Continuing to embed sustainability at the core of operations and value chain activities

Multraship has integrated sustainability principles into its governance framework, supported by ISO 9001 (Quality) and ISO 14001 (Environment) certifications. Since 2023, its sustainability & ESG policy has been annually updated, with regular training ensuring consistent implementation across the organisation.

Governance has been strengthened through a clearly defined operating structure. Dedicated sustainability leads (Finance Manager and Marketing Manager) meet weekly to coordinate delivery, supported by a bi-monthly [ESG Steering Committee](#) that provides senior oversight and keeps ESG as a standing board-level agenda item, aligned with the Sustainability & ESG Policy, Climate Policy and SHE-Q Policy. A broader cross-functional sustainability working group further supports organisation-wide embedding.

External transparency has been enhanced through a newly established sustainability webpage, which outlines material themes and the impact of Multraship’s offerings. In parallel, the company has improved ESG data management through a third-party platform, strengthening consistency and reporting quality.

While part of revenue remains linked to higher transition-risk sectors such as oil and gas, Multraship is actively diversifying towards lower-carbon industries, reflecting a longer-term shift towards resilience and alignment with market expectations.

Beyond operations, Multraship continues to support local communities through sponsorship of sports clubs and events, contributing to regional social cohesion.



POLICIES IN PLACE

- Code of Conduct
- Anti-bribery & Corruption
- Sustainability & ESG
- Climate Policy
- Health & Safety (SHE-Q)
- Privacy & Data Security

CERTIFICATIONS OBTAINED

- ISO 9001** Quality management
- ISO 14001** Environmental management
- SCC / VCA** Safety management
- CO₂ Ladder** Awareness Certificate Level 3

Certifications in place across Multraship Towage & Salvage, Verenigde Bootlieden, Montis Mooring, Bourgas Tug Service and Multraship Romania. Source: Company data.

OVERVIEW OF VSME DISCLOSURES

Our 2025 reporting mapped to the Voluntary Sustainability Reporting Standard for SMEs



MODULE	DISCLOSURE	2025
GENERAL INFORMATION	B1 Basis for preparation	Registered office incl. a warehouse, a 24/7 dispatch centre and a simulator training centre. All with direct access to a private wharf, working area, and berths for part of the family company's fleet.
	B2 Practices, policies & future initiatives for transitioning towards a more sustainable economy	Multraship has established a set of internal policies to guide its approach to climate and broader ESG topics, supported by defined governance structures and continuous improvement processes.
	C1 Strategy: business model & sustainability	The operations of Muller Maritime Holding and its group companies ('the Group') mainly comprise Harbour and Terminal Towage, Salvage, Offshore Services, Sea Towage & Port Services.
	C2 Description of practices, policies & future initiatives for transitioning towards a more sustainable economy	Multraship has established a set of internal policies to guide its approach to climate and broader ESG topics, supported by defined governance structures and continuous improvement processes.
ENVIRONMENTAL	B3 Energy & greenhouse gas emissions	Energy & greenhouse emissions closely tracked in line with the Greenhouse Gas Protocol and CO ₂ Performance Ladder.
	C3 Greenhouse gas reduction targets & climate transition	No science-based target set yet, although climate transition planning closely done as per CO ₂ Performance Ladder requirements.
	C4 Climate risks	Significant climate-related risks and opportunities identified for Multraship across the value chain.
	B4 Pollution of air, water & soil	Commitment to understanding and reducing air pollution, as per certification of CO ₂ Performance Ladder.
	B5 Biodiversity	No insight into sites being located in or near biodiversity-sensitive areas — baseline to be established in 2026.
	B6 Water	Baseline to be established during 2026.
	B7 Resource use, circular economy & waste management	No circular economy principles applied as at 31 December 2025.
	B8 Workforce characteristics	Employee turnover rate (%): 17%
SOCIAL	C5 Additional workforce characteristics	Female-to-male ratio in management level (#): 1
	B9 Health & safety	Rate of recordable work-related accidents (# per 1,000 FTE): 27
	B10 Remuneration, collective bargaining & training	Gender pay gap (%): –1.19%. Employees covered by collective bargaining agreements (%): 14.75%. Training hours per employee: baseline to be established during 2026.
	C6 Human rights policies & processes	Code of Conduct / Human Rights policy in place, including complaint process for employees.
	C7 Severe negative human rights incidents	Zero confirmed incidents in its own workforce, and not aware of any confirmed incidents involving workers in the value chain, affected communities or end-users.
	B11 Convictions & fines for corruption & bribery	No violations during the 2025 financial year were reported.
GOVERNANCE	C8 Revenues from certain sectors & exclusions from EU reference benchmarks	Exposure to fossil fuel sector — exact % of revenue exposed to be formalised in 2026.
	C9 Gender diversity ratio in the governance body	Gender diversity ratio of governance body (%): 0%

CONTACT

P +31 (0)115-645000
E info@multraship.com
A Middenhavendam 5
4531 DX Terneuzen, Netherlands

M U L T R A S H I P M A K E S T H E D I F F E R E N C E

COLOPHON

Production: Multraship in cooperation with &BLOOM Sustainability & ESG.
Graphics: Multraship Towage & Salvage

DISCLAIMER

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